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PART 1- ANNUAL BUDGET

1.1 Mayor's Report

FOREWORD BY THE HONOURABLE MAYOR

In the council meeting held at Thorp Sports ground on 20 April 2011 we summed our theme as "Celebrating a decade of local government democracy----a journey has begun". The past decade of local government system saw more emphasis on the municipal priorities with electricity, economic development and partnerships and water provisioning taking centre stage. Throughout the existence of local government in its current form since the first democratic local government elections the Constitution has always provided the *raison d'être* for municipalities through section 52 which outlines the objectives of local government. Key amongst those are the delivery of sustainable service delivery, the promotion of socio-economic development, the provision of safe environment, ensuring community participation in all decisions of council. While the Constitution provides a framework and instruction on what municipalities must do to justify their existence the national (Department of Co-operative Governance and Traditional Affairs) and provincial (Department of Co-operative Governance Human Settlements and Traditional Affairs) spheres which are responsible for the coordination of municipal programmes and events have prescribed six key performance areas of focus for the strategic agenda of local government. Such Key Performance Areas are Local Economic Development, Basic Service Delivery, Good Governance, Municipal Transformation, Financial Viability, and Spatial Rationale.

We are proud as the leadership of this municipality that ours is a municipality that continues to justify its existence as strides have been made to address backlogs on the above key performance areas. We can safely indicate that indeed we are on track to ensure that outcome 9 is attained. Outcome 9 ensures that local government becomes a responsive, accountable and transparent administration. We acknowledge some gaps in service delivery and the general betterment of the lives of our people because the scourge of the past apartheid regime cannot be reversed overnight.

Basic service delivery

Indeed the electrification programme was implemented on a massive scale where today more than 99% of our settlements and residents have access to sustainable energy. The municipality accounted for 55% electrification of the settlements while Eskom accounts for the remainder. The outstanding settlement is Hananwa where we have currently appointed the service provider to electrify the area through the Renewable energy system (Solar System). Further, in this IDP we are proud to indicate that a mega renewable solar station (Soutpan) will be constructed at the farm Zuurbult near Vivo to reticulate solar energy to our communities. Such investment will bring with it massive job creation and socio-economic development.

More focus shall be put on making our roads accessible as the conditions are very critical. As a start we have already established our roads unit consisting of three camps situated in Indermark, Buffelshoek and Eldorado. This term of council concentration shall be on staffing and capacitating the unit with human resources, equipment and skilling of the operators. We hope to forge partnership with De Beers (Venetia mine) and Coal of Africa (Vele Colliery mine)

in the field of skills development. We are in the process of developing the local Integrated Transport Plan which will help on how best we can address transport backlogs.

There is a persistent problem of water provisioning in the municipality. The main causes of the problem are the unreliable underground water sources and illegal connections that result in the damaging of the infrastructure. The theft of the water pumps has been a problem for the past six years and in the municipality alone more than sixty engines have been stolen. We shall remain in negotiation with the district municipality to devolve the water function to the local municipality as we always account to water provisioning. Further future plans are to obtain water from the Glen Alpine dam and the Blouberg dam for all settlements to get sustainable water supply.

Good governance

The Blouberg Municipality's community participation model remains one of the best in the country as there is vibrancy in the availability of structures for community participation that are in place and functional. Such includes ward committees, mayor-magoshi for a, functionality of council and its committees.

Institutional Development and Municipal Transformation

This year marked the completion of the Eldorado satellite office. The plan is to establish another office at Harriswhich. Going forward our decentralization plan should establish ward offices starting with the use of existing community halls and halls of traditional authorities.

Local Economic Development and Spatial Rationale

We remain committed to growing our economy and the creation of much needed jobs. Our joint efforts with the national and provincial government, as well as the business community, has yielded jobs for our communities despite the poor performance of the economy globally. The municipality is currently reviewing its local economic development strategy to give strategic direction on how best to grow our economy and create sustainable jobs. The municipal and provincial EPWP plus the Community Works Programme are some initiatives aimed at job creation. The construction of the shopping centre in Senwabarwana has created jobs during construction and will also create such during operation. The Soutpan solar project which is scheduled to start construction in August will also create sufficient job opportunities and enterprise development for the local communities.

We were able to receive land parcels transferred to us in Senwabarwana (Bochum 178), Tolwe, Swaartwater and Alldays from the department of Rural Development and Land Reform. The acquisition of land for both residential and business development has been a major challenge with us for the past nine years. The strategy shall be to develop master plans for growth in the municipality and continue with the township establishment process for all our identified growth points.

Financial viability

The machinery of a responsive, accountable and transparent local government requires a financially viable municipality to be sustained. We commit to implement credit control and debt management policies fully and recoup all monies due to us. We have piloted a project of field cashiers for every ward to help amongst others on registration of indigents, proof of residence letters, and collection of money due to the municipality. The operation Clean Audit 2014 project is still alive as there are matters that must be addressed. We shall strive to attain the clean audit before the stipulated date. We were encouraged by the qualified opinion we received in 2009/2010 and 2010\11 financial year.

In the planning and implementation of this IDP it is imperative that aspects of climate change must take precedence. We shall make budget provision for the green project and educate our society on the green economy. Environmental management and waste removal including collection and disposal shall be prioritized in this term of council. For the 2012/2013 the district municipality has put budget aside for the development of the landfill site in the municipality and the program of waste removal shall be rolled out to other settlements, starting with government institutions and businesses.

We thank the commitment of our traditional authorities in their endeavor to work well with the municipality for the betterment of our people's lives

A re kodumeleng!

CLR SERITE SEKGOLOANE

MAYOR

1.2 Resolutions

2012/2013 MTREF Budget Resolutions:

It is Recommended that the Draft annual budget of the municipality for the financial year 2012/2013; and indicative allocations for the two projected outer years 2013/2014 and 2014/2015 and related policies be adopted, as set out through the document.

1.3 Executive Summary

This budget compiled in line with the Municipal Budgeting and Reporting Regulation (MBRR) notice no 31804 of 2009 provides comparative financial over a seven year period commencing in the 2008/2009 budget year to 2014/15 budget year.

The budget complies with various budget circular introduced since the beginning of MFMA reforms in 2004, the latest being circular 58.

The preparation of the 2012/2013 medium Term revenue and Expenditure Framework (MTREF) were an extremely challenging, with considerable potential impacts on core service delivery cost and revenue components which influenced the outcomes of MTREF. Another challenge is lower revenue collection due to non payment by residents. To produce a sustainable, affordable budget necessitated reductions to certain budgetary provisions.

The total municipal budget increase from R 152,8 million to R 156,9 million.

Further key parameters applied to the blouberg municipality's financial framework include the following for the 2012/2013 financial year:

- ❖ Revenue/tariff increases by 5%
- ❖ Salaries and wages R64,3 M in percentage 41% of the budget
- ❖ Contracted Services R1,696,000
- ❖ Bulk purchase R 10,070,000
- ❖ Repairs and Maintenance R 8,064,857
- ❖ Other General Expenses R31,204,516
- ❖ Capital Expenses R40,6M in percentage 26% of the budget

The total percentage for general expenses, bulk, contract services and Repairs and maintenance are 33% of the budget.

Total own revenue for the 2012/2013 financial year amounts to R29,282,540. Total grant revenue for the 2012/2013 financial year amounts to R R127,686,000.

The municipal budget rely heavily on the grants allocated from the national government and Capricorn District Municipality.

The budget related policies are reviewed.

The following are summary budget indicating the previous years audited result and annual report

LIM351 Blouberg - Table A1 Budget Summary

Description R thousands	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework				
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14
<u>Financial Performance</u>												
Property rates	5,370	7,591	6,753	10,272	8,572	-	-	-	9,172	9,630	10,112	
Service charges	3,569	7,088	8,436	9,975	12,829	-	-	-	10,474	10,998	11,548	
Investment revenue	973	631	353	450	850	-	-	-	473	496	521	
Transfers recognised - operational	37,996	51,236	87,715	84,580	84,703	-	-	-	93,209	99,593	105,869	
Other own revenue	5,961	13,939	3,059	13,941	13,437	-	-	-	9,170	9,623	10,836	
Total Revenue (excluding capital transfers and contributions)	53,869	80,484	106,317	119,218	120,390	-	-	-	122,497	130,340	138,885	
Employee costs	31,157	32,883	39,329	49,611	43,867	-	-	-	52,588	55,918	60,134	
Remuneration of councillors	6,489	7,168	7,023	11,043	11,043	-	-	-	11,706	12,877	14,164	
Depreciation & asset impairment	6,511	7,665	9,302	600	600	-	-	-	636	681	735	
Finance charges	279	220	-	-	-	-	-	-	-	-	-	
Materials and bulk purchases	8,346	9,069	10,575	15,087	17,177	-	-	-	18,135	18,785	18,480	

Transfers and grants	-	-	-	-	-	-	-	-	-	-	-
Other expenditure	21,971	27,447	26,355	31,452	30,184	-	-	33,339	35,673	38,526	
Total Expenditure	74,754	84,453	92,584	107,793	102,872	-	-	116,404	123,933	132,040	
Surplus/(Deficit)	(20,884)	(3,968)	13,733	11,425	17,519	-	-	6,093	6,407	6,846	
Transfers recognised - capital	23,794	30,067	-	28,330	32,325	-	-	34,477	37,680	39,883	
Contributions recognised - capital & contributed assets	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit) after capital transfers & contributions	2,909	26,099	13,733	39,755	49,844	-	-	40,570	44,087	46,729	
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit) for the year	2,909	26,099	13,733	39,755	49,844	-	-	40,570	44,087	46,729	
<u>Capital expenditure & funds sources</u>											
Capital expenditure	15,387	22,463	-	39,165	47,618	-	-	40,565	7,407	7,352	
Transfers recognised - capital	14,067	13,838	-	-	-	-	-	35,400	-	-	
Public contributions & donations	-	-	-	-	-	-	-	-	-	-	
Borrowing	-	-	-	-	-	-	-	-	-	-	
Internally generated funds	1,321	8,625	-	-	-	-	-	5,165	7,407	7,352	
Total sources of capital funds	15,387	22,463	-	-	-	-	-	40,565	7,407	7,352	
<u>Financial position</u>											
Total current assets	12,582	16,273	6,639	20,626	23,606	-	-	19,606	13,987	13,987	
Total non current assets	140,875	-	-	39,755	49,829	-	-	40,566	7,407	7,352	
Total current liabilities	39,277	16,722	18,707	18,707	28,836	-	-	-	-	-	
Total non current liabilities	-	-	-	-	-	-	-	-	-	-	
Community wealth/Equity	102,651	83,089	83,622	83,692	83,692	-	-	-	-	-	
<u>Cash flows</u>											
Net cash from (used) operating	61,046	58,461	-	255,341	152,716	-	-	273,627	292,136	310,808	
Net cash from (used) investing	-	(28,256)	-	-	-	-	-	40,565	7,407	7,352	
Net cash from (used) financing	-	-	-	-	-	-	-	-	-	-	

Cash/cash equivalents at the year end	61,046	91,251	91,251	255,341	152,716	-	-	314,192	613,735	931,895
<u>Cash backing/surplus reconciliation</u>										
Cash and investments available	5,755	6,944	6,639	6,639	9,620	-	-	5,620	-	-
Application of cash and investments	39,277	16,722	18,707	4,720	14,849	-	-	(14,108)	(14,071)	(13,987)
Balance - surplus (shortfall)	(33,523)	(9,778)	(12,068)	1,919	(5,229)	-	-	19,728	14,071	13,987
<u>Asset management</u>										
Asset register summary (WDV)	1,284	18,710	30,941	20,630	44,661	-	40,566	40,566	7,407	7,352
Depreciation & asset impairment	6,511	7,665	9,302	600	600	-	636	636	681	735
Renewal of Existing Assets	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	-	-	-	6,586	5,677	-	8,065	8,065	8,010	6,843
<u>Free services</u>										
Cost of Free Basic Services provided	622	622	622	3,679	3,220	3,263	720	720	763	1,009
Revenue cost of free services provided	637	657	657	1,714	755	798	757	757	800	1,046
<u>Households below minimum service level</u>										
Water:	-	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:	-	-	-	-	-	-	-	-	-	-
Energy:	-	-	-	-	-	-	-	-	-	-
Refuse:	0	0	0	0	0	0	0	0	0	0

Financial position and summary of medium term revenue and expenditure

LIM351 Blouberg - Table A6 Budgeted Financial Position

Description R thousand	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
ASSETS											
Current assets											
Cash		1,983	2,502	2,473	2,473	5,620			5,620		
Call investment deposits	1	3,772	4,442	4,166	4,166	4,000	-	-	-	-	-
Consumer debtors	1	3,055	4,887	-	13,987	13,987	-	-	13,987	13,987	13,987
Other debtors											
Current portion of long-term receivables											
Inventory	2	3,772	4,442								
Total current assets		12,582	16,273	6,639	20,626	23,606	-	-	19,606	13,987	13,987
Non current assets											
Long-term receivables											
Investments											
Investment property											
Investment in Associate											
Property, plant and equipment	3	140,875	-	-	39,755	49,829	-	-	40,566	7,407	7,352
Agricultural											
Biological											
Intangible											
Other non-current assets											
Total non current assets		140,875	-	-	39,755	49,829	-	-	40,566	7,407	7,352
TOTAL ASSETS		153,457	16,273	6,639	60,381	73,435	-	-	60,172	21,394	21,339
LIABILITIES											
Current liabilities											
Bank overdraft	1	-	-	-	-	-	-	-	-	-	-
Borrowing	4	-	-	-	-	-	-	-	-	-	-

Consumer deposits											
Trade and other payables	4	39,277	16,722	18,707	18,707	28,836	-	-	-	-	-
Provisions											
Total current liabilities		39,277	16,722	18,707	18,707	28,836	-	-	-	-	-
Non current liabilities											
Borrowing		-	-	-	-	-	-	-	-	-	-
Provisions		-	-	-	-	-	-	-	-	-	-
Total non current liabilities		-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES		39,277	16,722	18,707	18,707	28,836	-	-	-	-	-
NET ASSETS	5	114,180	(449)	(12,068)	41,674	44,600	-	-	60,172	21,394	21,339
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		102,651	83,089	83,622	83,692	83,692	-	-	-	-	-
Reserves	4	-	-	-	-	-	-	-	-	-	-
Minorities' interests											
TOTAL COMMUNITY WEALTH/EQUITY	5	102,651	83,089	83,622	83,692	83,692	-	-	-	-	-

Municipal 's priorities and linkages to the IDP

- ❖ ECONOMIC DEVELOPMENT AND PARTNERSHIP
- ❖ WATER AND SANITATION
- ❖ ROADS AND PUBLIC TRANSPORT
- ❖ HOUSING AND DISASTER MANAGEMENT
- ❖ ENERGY (MOVE TO NUMBER 8 AND MOVE 8 TO 5)
- ❖ HUMAN RESOURCES DEVELOPMENT\ EDUCATION
- ❖ HEALTH AND WELFARE
- ❖ INSTITUTIONAL DEVELOPMENT AND FINANCIAL SUSTAINABILITY
- ❖ ENVIRONMENT AND WASTE MANAGEMENT
- ❖ EMERGENCY SERVICES AND COMMUNICATION
- ❖ LAND USE DEVELOPMENT
- ❖ SPORTS AND RECREATIONAL FACILITIES

Provision of basic services and financial implication for the medium term revenue and expenditure framework and long term sustainability.

The municipality are busy reviewing indigent register, that can resulting to increase or decrease because of some of the beneficiaries might be dropping from the list as their conditions of living had improved. It is based on these understanding that the budget will be changed during final draft budget 2012/2013.

1.4 ANNUAL BUDGET TABLES

LIM351 Blouberg - Table A1 Budget Summary

Description R thousands	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Financial Performance										
Property rates	5,370	7,591	6,753	10,272	8,572	-	-	9,172	9,630	10,112
Service charges	3,569	7,088	8,436	9,975	12,829	-	-	10,474	10,998	11,548
Investment revenue	973	631	353	450	850	-	-	473	496	521
Transfers recognised - operational	37,996	51,236	87,715	84,580	84,703	-	-	93,209	99,593	105,869
Other own revenue	5,961	13,939	3,059	13,941	13,437	-	-	9,170	9,623	10,836
Total Revenue (excluding capital transfers and contributions)	53,869	80,484	106,317	119,218	120,390	-	-	122,497	130,340	138,885
Employee costs	31,157	32,883	39,329	49,611	43,867	-	-	52,588	55,918	60,134
Remuneration of councillors	6,489	7,168	7,023	11,043	11,043	-	-	11,706	12,877	14,164
Depreciation & asset impairment	6,511	7,665	9,302	600	600	-	-	636	681	735
Finance charges	279	220	-	-	-	-	-	-	-	-
Materials and bulk purchases	8,346	9,069	10,575	15,087	17,177	-	-	18,135	18,785	18,480
Transfers and grants	-	-	-	-	-	-	-	-	-	-
Other expenditure	21,971	27,447	26,355	31,452	30,184	-	-	33,339	35,673	38,526
Total Expenditure	74,754	84,453	92,584	107,793	102,872	-	-	116,404	123,933	132,040
Surplus/(Deficit)	(20,884)	(3,968)	13,733	11,425	17,519	-	-	6,093	6,407	6,846
Transfers recognised - capital	23,794	30,067	-	28,330	32,325	-	-	34,477	37,680	39,883
Contributions recognised - capital & contributed assets	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	2,909	26,099	13,733	39,755	49,844	-	-	40,570	44,087	46,729

Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	2,909	26,099	13,733	39,755	49,844	-	-	40,570	44,087	46,729	
<u>Capital expenditure & funds sources</u>											
Capital expenditure	15,387	22,463	-	39,165	47,618	-	-	40,565	7,407	7,352	
Transfers recognised - capital	14,067	13,838	-	-	-	-	-	35,400	-	-	
Public contributions & donations	-	-	-	-	-	-	-	-	-	-	
Borrowing	-	-	-	-	-	-	-	-	-	-	
Internally generated funds	1,321	8,625	-	-	-	-	-	5,165	7,407	7,352	
Total sources of capital funds	15,387	22,463	-	-	-	-	-	40,565	7,407	7,352	
<u>Financial position</u>											
Total current assets	12,582	16,273	6,639	20,626	23,606	-	-	19,606	13,987	13,987	
Total non current assets	140,875	-	-	39,755	49,829	-	-	40,566	7,407	7,352	
Total current liabilities	39,277	16,722	18,707	18,707	28,836	-	-	-	-	-	
Total non current liabilities	-	-	-	-	-	-	-	-	-	-	
Community wealth/Equity	102,651	83,089	83,622	83,692	83,692	-	-	-	-	-	
<u>Cash flows</u>											
Net cash from (used) operating	61,046	58,461	-	255,341	152,716	-	-	273,627	292,136	310,808	
Net cash from (used) investing	-	(28,256)	-	-	-	-	-	40,565	7,407	7,352	
Net cash from (used) financing	-	-	-	-	-	-	-	-	-	-	
Cash/cash equivalents at the year end	61,046	91,251	91,251	255,341	152,716	-	-	314,192	613,735	931,895	
<u>Cash backing/surplus reconciliation</u>											
Cash and investments available	5,755	6,944	6,639	6,639	9,620	-	-	5,620	-	-	
Application of cash and investments	39,277	16,722	18,707	4,720	14,849	-	-	(14,108)	(14,071)	(13,987)	
Balance - surplus (shortfall)	(33,523)	(9,778)	(12,068)	1,919	(5,229)	-	-	19,728	14,071	13,987	
<u>Asset management</u>											
Asset register summary (WDV)			30,941	20,630	44,661	-	40,566	40,566	7,407	7,352	

	1,284	18,710									
Depreciation & asset impairment	6,511	7,665	9,302	600	600	-	636	636	681	735	
Renewal of Existing Assets	-	-	-	-	-	-	-	-	-	-	
Repairs and Maintenance	-	-	-	6,586	5,677	-	8,065	8,065	8,010	6,843	
<u>Free services</u>											
Cost of Free Basic Services provided	622	622	622	3,679	3,220	3,263	720	720	763	1,009	
Revenue cost of free services provided	637	657	657	1,714	755	798	757	757	800	1,046	
<u>Households below minimum service level</u>											
Water:	-	-	-	-	-	-	-	-	-	-	
Sanitation/sewerage:	-	-	-	-	-	-	-	-	-	-	
Energy:	-	-	-	-	-	-	-	-	-	-	
Refuse:	0	0	0	0	0	0	0	0	0	0	

LIM351 Blouberg - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description R thousand	Ref 1	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<u>Revenue - Standard</u>										
<i>Governance and administration</i>		47,832	70,980	90,222	93,331	92,330	-	100,710	107,026	113,296
Executive and council		-	-	-	-	-	-	-	-	-
Budget and treasury office		47,832	70,980	90,222	93,135	91,233	-	100,082	106,366	112,603
Corporate services		-	-	-	196	1,097	-	629	660	693
<i>Community and public safety</i>		2,468	2,416	2,940	3,596	6,491	-	3,776	3,965	4,163
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-

Housing		-	-	-	-	-	-	-	-	-	-
Health		2,468	2,416	2,940	3,596	6,491	-	3,776	3,965	4,163	
<i>Economic and environmental services</i>		11,176	18,728	2,897	32,859	31,049	-	35,368	37,377	40,099	
Planning and development		-	-	2,897	7,382	5,572	-	4,391	4,697	5,716	
Road transport		11,176	18,728	-	25,477	25,477	-	30,977	32,680	34,383	
Environmental protection		-	-	-	-	-	-	-	-	-	
<i>Trading services</i>		16,187	18,427	10,258	17,763	22,846	-	17,119	19,651	21,210	
Electricity		15,963	18,215	10,258	12,115	18,093	-	12,277	14,216	15,177	
Water		-	-	-	4,769	3,874	-	3,918	4,464	5,012	
Waste water management		-	-	-	439	439	-	461	484	508	
Waste management		224	213	-	440	440	-	463	488	513	
<i>Other</i>	4	-	-	-	-	-	-	-	-	-	
Total Revenue - Standard	2	77,663	110,551	106,317	147,548	152,716	-	156,974	168,020	178,768	
<u>Expenditure - Standard</u>											
<i>Governance and administration</i>		47,092	52,443	55,480	57,740	53,394	-	61,188	64,076	72,627	
Executive and council		5,004	15,385	4,743	24,370	20,988	-	23,750	26,238	30,515	
Budget and treasury office		24,541	22,714	22,554	12,989	11,807	-	13,586	10,927	14,279	
Corporate services		17,547	14,345	28,183	20,382	20,598	-	23,851	26,911	27,833	
<i>Community and public safety</i>		7,692	9,403	9,305	14,000	12,303	-	15,764	17,290	18,438	
Community and social services		7,692	9,403	9,305	8,028	7,511	-	9,279	10,664	11,358	
Sport and recreation		-	-	-	-	-	-	-	-	-	
Public safety		-	-	-	5,972	4,792	-	6,486	6,627	7,080	
Housing		-	-	-	-	-	-	-	-	-	
Health		-	-	-	-	-	-	-	-	-	
<i>Economic and environmental services</i>		14,417	14,183	7,654	16,213	14,313	-	16,181	17,256	14,339	
Planning and development		5,085	6,856	7,654	12,535	11,360	-	12,088	13,120	10,632	
Road transport		9,332	7,327	-	3,677	2,953	-	4,093	4,136	3,707	
Environmental protection		-	-	-	-	-	-	-	-	-	
<i>Trading services</i>		5,553	8,423	20,144	19,840	22,862	-	23,271	25,310	26,635	
Electricity		5,553	8,423	20,144	15,427	17,354	-	17,633	18,656	19,482	
Water		-	-	-	4,088	5,088	-	5,192	5,911	6,652	
Waste water management		-	-	-	-	-	-	-	-	-	
Waste management		-	-	-	326	421	-	446	743	501	
<i>Other</i>	4	-	-	-	-	-	-	-	-	-	
Total Expenditure - Standard	3	74,754	84,453	92,584	107,793	102,872	-	116,404	123,933	132,040	
Surplus/(Deficit) for the year		2,909	26,099	13,733	39,755	49,844	-	40,570	44,087	46,729	

LIM351 Blouberg - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description R thousand	Ref 1	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Revenue - Standard										
<i>Municipal governance and administration</i>		47,832	70,980	90,222	93,331	92,330	-	100,710	107,026	113,296
Executive and council		-	-	-	-	-	-	-	-	-
<i> Mayor and Council</i>										
<i> Municipal Manager</i>										
Budget and treasury office		47,832	70,980	90,222	93,135	91,233		100,082	106,366	112,603
Corporate services		-	-	-	196	1,097	-	629	660	693
<i> Human Resources</i>					196	1,097		629	660	693
<i> Information Technology</i>										
<i> Property Services</i>										
<i> Other Admin</i>										
<i>Community and public safety</i>		2,468	2,416	2,940	3,596	6,491	-	3,776	3,965	4,163
Community and social services		-	-	-	-	-	-	-	-	-
<i> Libraries and Archives</i>										
<i> Museums & Art Galleries etc</i>										
Sport and recreation		-	-							
Public safety		-	-	-	-	-	-	-	-	-
Housing										
Health		2,468	2,416	2,940	3,596	6,491	-	3,776	3,965	4,163
<i> Clinics</i>										
<i> Ambulance</i>										
<i> Other</i>		2,468	2,416	2,940	3,596	6,491		3,776	3,965	4,163
<i>Economic and environmental services</i>		11,176	18,728	2,897	32,859	31,049	-	35,368	37,377	40,099
Planning and development		-	-	2,897	7,382	5,572	-	4,391	4,697	5,716
<i> Economic Development/Planning</i>				2,897	7,382	5,572		4,391	4,697	5,716
<i> Town Planning/Building enforcement</i>										
<i> Licensing & Regulation</i>										
Road transport		11,176	18,728	-	25,477	25,477	-	30,977	32,680	34,383
<i> Roads</i>		11,176	18,728		25,477	25,477		30,977	32,680	34,383
<i> Public Buses</i>										
<i> Parking Garages</i>										
<i> Vehicle Licensing and Testing</i>										
<i> Other</i>										

	-	-	-	-	-	-	-	-	-	
Environmental protection										
<i>Pollution Control</i>										
<i>Biodiversity & Landscape</i>										
<i>Other</i>										
<i>Trading services</i>										
Electricity	16,187	18,427	10,258	17,763	22,846	-	17,119	19,651	21,210	
<i>Electricity Distribution</i>	15,963	18,215	10,258	12,115	18,093	-	12,277	14,216	15,177	
<i>Electricity Generation</i>	15,963	18,215	10,258	12,115	18,093		12,277	14,216	15,177	
Water	-	-	-	4,769	3,874	-	3,918	4,464	5,012	
<i>Water Distribution</i>				4,769	3,874		3,918	4,464	5,012	
<i>Water Storage</i>										
Waste water management	-	-	-	439	439	-	461	484	508	
<i>Sewerage</i>				439	439		461	484	508	
<i>Storm Water Management</i>										
<i>Public Toilets</i>										
Waste management	224	213	-	440	440	-	463	488	513	
<i>Solid Waste</i>	224	213		440	440		463	488	513	
<i>Other</i>	-	-	-	-	-	-	-	-	-	
Air Transport										
Abattoirs										
Tourism										
Forestry										
Markets										
Total Revenue - Standard	2	77,663	110,551	106,317	147,548	152,716	-	156,974	168,020	178,768
<i>Expenditure - Standard</i>	-									
<i>Municipal governance and administration</i>	-	47,092	52,443	55,480	57,740	53,394	-	61,188	64,076	72,627
Executive and council	-	5,004	15,385	4,743	24,370	20,988		23,750	26,238	30,515
<i>Mayor and Council</i>	-				17,235	15,953		17,111	18,712	22,729
<i>Municipal Manager</i>	-	5,004	15,385	4,743	7,135	5,035		6,640	7,526	7,786
Budget and treasury office	-	24,541	22,714	22,554	12,989	11,807		13,586	10,927	14,279
Corporate services	-	17,547	14,345	28,183	20,382	20,598	-	23,851	26,911	27,833
<i>Human Resources</i>	-	17,547	14,345	28,183	20,382	20,598		23,851	26,911	27,833
<i>Information Technology</i>	-									
<i>Property Services</i>	-									
<i>Other Admin</i>	-									
<i>Community and public safety</i>	-	7,692	9,403	9,305	14,000	12,303	-	15,764	17,290	18,438
Community and social services	-	7,692	9,403	9,305	8,028	7,511		9,279	10,664	11,358
<i>Libraries and Archives</i>	-									

<i>Museums & Art Galleries etc</i>	-									
<i>Community halls and Facilities</i>	-									
<i>Cemeteries & Crematoriums</i>	-									
<i>Child Care</i>	-									
<i>Aged Care</i>	-									
<i>Other Community</i>	-	7,692	9,403	9,305	8,028	7,511		9,279	10,664	11,358
<i>Other Social</i>	-									
Sport and recreation	-									
Public safety	-	-	-	-	5,972	4,792	-	6,486	6,627	7,080
<i>Police</i>	-									
<i>Fire</i>	-									
<i>Civil Defence</i>	-									
<i>Street Lighting</i>	-									
<i>Other</i>	-				5,972	4,792		6,486	6,627	7,080
Housing	-									
Health	-									
<i>Clinics</i>	-									
<i>Ambulance</i>	-									
<i>Other</i>	-									
<i>Economic and environmental services</i>	-	14,417	14,183	7,654	16,213	14,313	-	16,181	17,256	14,339
Planning and development	-	5,085	6,856	7,654	12,535	11,360	-	12,088	13,120	10,632
<i>Economic Development/Planning</i>	-	5,085	6,856	7,654	12,535	11,360		12,088	13,120	10,632
<i>Town Planning/Building enforcement</i>	-									
<i>Licensing & Regulation</i>	-									
Road transport	-	9,332	7,327	-	3,677	2,953	-	4,093	4,136	3,707
<i>Roads</i>	-	9,332	7,327		3,677	2,953		4,093	4,136	3,707
<i>Public Buses</i>	-									
<i>Parking Garages</i>	-									
<i>Vehicle Licensing and Testing</i>	-									
<i>Other</i>	-									
Environmental protection	-									
<i>Pollution Control</i>	-									
<i>Biodiversity & Landscape</i>	-									
<i>Other</i>	-									
<i>Trading services</i>	-	5,553	8,423	20,144	19,840	22,862	-	23,271	25,310	26,635
Electricity	-	5,553	8,423	20,144	15,427	17,354	-	17,633	18,656	19,482
<i>Electricity Distribution</i>	-	5,553	8,423	20,144	15,427	17,354		17,633	18,656	19,482
<i>Electricity Generation</i>	-									
Water	-	-	-	-	4,088	5,088	-	5,192	5,911	6,652

<i>Water Distribution</i>	-				4,088	5,088		5,192	5,911	6,652
<i>Water Storage</i>	-				-	-	-	-	-	-
Waste water management	-	-	-	-	-	-	-	-	-	-
<i>Sewerage</i>	-									
<i>Storm Water Management</i>	-									
<i>Public Toilets</i>	-									
Waste management	-	-	-	-	326	421	-	446	743	501
<i>Solid Waste</i>	-				326	421		446	743	501
Total Expenditure - Standard	3	74,754	84,453	92,584	107,793	102,872	-	116,404	123,933	132,040
Surplus/(Deficit) for the year		2,909	26,099	13,733	39,755	49,844	-	40,570	44,087	46,729

LIM351 Blouberg - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description R thousand	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Revenue by Vote	1	-	-	-	-	-	-	-	-	-
Vote 1 - Executive and Council		47,832	70,980	90,179	93,135	91,232	-	100,082	106,183	112,603
Vote 2 - Budget and Treasury		-	-	-	196	1,097	-	629	660	693
Vote 3 - Corporate services		-	-	-	-	-	-	-	-	-
Vote 4 - community services		-	-	-	-	-	-	-	-	-
Vote 5 - Waste management		224	213	-	440	440	-	463	488	513
Vote 6 - Public safety		2,468	2,416	2,940	3,596	6,491	-	3,776	3,965	4,163
Vote 7 - Technical Admin and Electrical		15,963	18,215	10,258	12,115	18,093	-	12,277	14,216	15,177
Vote 8 - Water		-	-	-	5,208	4,313	-	4,379	4,948	5,520
Vote 9 - Roads Services		11,176	18,728	-	25,477	25,477	-	30,977	32,680	34,383

Vote 10 - Economic planning and Development		-	-	2,940	7,382	5,572	-	4,391	4,880	5,716
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	77,663	110,551	106,317	147,548	152,716	-	156,974	168,020	178,768
Expenditure by Vote to be appropriated	1									
Vote 1 - Executive and Council		5,004	15,385	4,743	24,370	20,988	-	23,750	26,238	30,515
Vote 2 - Budget and Treasury		24,541	22,714	22,554	12,989	11,807	-	13,586	10,927	14,279
Vote 3 - Corporate services		17,547	14,345	28,183	20,382	20,598	-	23,851	26,911	27,833
Vote 4 - community services		7,692	9,403	9,305	8,028	7,511	-	9,279	10,664	11,358
Vote 5 - Waste management		-	-	-	326	421	-	446	743	501
Vote 6 - Public safety		-	-	-	5,972	4,792	-	6,486	6,627	7,080
Vote 7 - Technical Admin and Electrical		5,553	8,423	20,144	15,427	17,354	-	17,633	18,656	19,482
Vote 8 - Water		-	-	-	4,088	5,088	-	5,192	5,911	6,652
Vote 9 - Roads Services		9,332	7,327	-	3,677	2,953	-	4,093	4,136	3,707
Vote 10 - Economic planning and Development		5,085	6,856	7,654	12,535	11,360	-	12,088	13,120	10,632
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	74,754	84,453	92,584	107,793	102,872	-	116,404	123,933	132,040
Surplus/(Deficit) for the year	2	2,909	26,099	13,733	39,755	49,844	-	40,570	44,087	46,729

LIM351 Blouberg - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description R thousand	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Revenue by Vote	1	-	-	-	-	-	-	-	-	-
Vote 1 - Executive and Council										
1.1 - Executive and Council										

1.2 - Municipal manager										
Vote 2 - Budget and Treasury	47,832	70,980	90,179	93,135	91,232	-	100,082	106,183	112,603	
2.1 - Budget and Treasury	47,832	70,980	90,179	93,135	91,232		100,082	106,183	112,603	
Vote 3 - Corporate services	-	-	-	196	1,097	-	629	660	693	
3.1 - Corporate services				196	1,097		629	660	693	
Vote 4 - community services	-	-	-	-	-	-	-	-	-	
4.1 - Community and social services										
4.2 - Community Facilities										
Vote 5 - Waste management	224	213	-	440	440	-	463	488	513	
5.1 - Waste management										
5.2 - Solid waste										
Vote 6 - Public safety	2,468	2,416	2,940	3,596	6,491	-	3,776	3,965	4,163	
6.1 - Public safety										
6.2 - Vehicle licencing and testing										
Vote 7 - Technical Admin and Electrical	15,963	18,215	10,258	12,115	18,093	-	12,277	14,216	15,177	
7.2 - Electrification Distribution										
7.3 - Electrification generation										
Vote 8 - Water	-	-	-	5,208	4,313	-	4,379	4,948	5,520	
8.1 - Water										
Vote 9 - Roads Services	11,176	18,728	-	25,477	25,477	-	30,977	32,680	34,383	
9.1 - Roads and Transport										
9.2 - Roads and stormwater										
Vote 10 - Economic planning and Development	-	-	2,940	7,382	5,572	-	4,391	4,880	5,716	
10.1 - Economic planning and Development										
Total Revenue by Vote	2	77,663	110,551	106,317	147,548	152,716	-	156,974	168,020	178,768
Expenditure by Vote	1									
Vote 1 - Executive and Council		5,004	15,385	4,743	24,370	20,988	-	23,750	26,238	30,515
1.1 - Executive and Council										
1.2 - Municipal manager										

		24,541	22,714	22,554	12,989	11,807	-	13,586	10,927	14,279
Vote 2 - Budget and Treasury		24,541	22,714	22,554	12,989	11,807		13,586	10,927	14,279
2.1 - Budget and Treasury										
Vote 3 - Corporate services		17,547	14,345	28,183	20,382	20,598	-	23,851	26,911	27,833
3.1 - Corporate services		17,547	14,345	28,183	20,382	20,598		23,851	26,911	27,833
Vote 4 - community services		7,692	9,403	9,305	8,028	7,511	-	9,279	10,664	11,358
4.1 - Community and social services		7,692	9,403	9,305	8,028	7,511		9,279	10,664	11,358
4.2 - Community Facilities		-								
Vote 5 - Waste management		-	-	-	326	421	-	446	743	501
5.1 - Waste management					326	421		446	743	501
5.2 - Solid waste										
Vote 6 - Public safety		-	-	-	5,972	4,792	-	6,486	6,627	7,080
6.1 - Public safety					5,972	4,792		6,486	6,627	7,080
6.2 - Vehicle licencing and testing										
Vote 7 - Technical Admin and Electrical		5,553	8,423	20,144	15,427	17,354	-	17,633	18,656	19,482
7.2 - Electrification Distribution		5,553	8,423	20,144	15,427	17,354		17,633	18,656	19,482
7.3 - Electrification generation										
Vote 8 - Water		-	-	-	4,088	5,088	-	5,192	5,911	6,652
8.1 - Water					4,088	5,088		5,192	5,911	6,652
Vote 9 - Roads Services		9,332	7,327	-	3,677	2,953	-	4,093	4,136	3,707
9.1 - Roads and Transport		9,332	7,327		3,677	2,953		4,093	4,136	3,707
9.2 - Roads and stormwater										
Vote 10 - Economic planning and Development		5,085	6,856	7,654	12,535	11,360	-	12,088	13,120	10,632
10.1 - Economic planning and Development		5,085	6,856	7,654	12,535	11,360		12,088	13,120	10,632
Total Expenditure by Vote	2	74,754	84,453	92,584	107,793	102,872	-	116,404	123,933	132,040
Surplus/(Deficit) for the year	2	2,909	26,099	13,733	39,755	49,844	-	40,570	44,087	46,729

LIM351 Blouberg - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description R thousand	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		1 Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<u>Revenue By Source</u>											
Property rates	2	5,370	7,591	6,753	10,272	8,572	-	-	9,172	9,630	10,112
Property rates - penalties & collection charges											
Service charges - electricity revenue	2	3,345	6,876	8,212	8,355	11,209	-	-	8,772	9,211	9,671
Service charges - water revenue	2	-	-	-	864	864	-	-	907	953	1,000
Service charges - sanitation revenue	2	-	-	-	439	439	-	-	461	484	508
Service charges - refuse revenue	2	224	213	224	318	318	-	-	334	350	368
Service charges - other					-						
Rental of facilities and equipment		164	105	163	160	160			168	178	189
Interest earned - external investments		973	631	353	450	850			473	496	521
Interest earned - outstanding debtors		-	83	260	370	370			389	408	428
Dividends received			-		-						
Fines		331	271	307	350	2,045			913	962	1,016
Licences and permits		2,137	2,145	2,330	3,251	4,451			2,868	3,003	3,153
Agency services											
Transfers recognised - operational		37,996	51,236	87,715	84,580	84,703			93,209	99,593	105,869
Other revenue	2	3,328	11,335	-	9,810	6,410	-	-	4,832	5,072	6,051
Gains on disposal of PPE											
Total Revenue (excluding capital transfers and contributions)		53,869	80,484	106,317	119,218	120,390	-	-	122,497	130,340	138,885
<u>Expenditure By Type</u>											
Employee related costs	2	31,157	32,883	39,329	49,611	43,867	-	-	52,588	55,918	60,134
Remuneration of councillors		6,489	7,168	7,023	11,043	11,043			11,706	12,877	14,164
Debt impairment	3										
Depreciation & asset impairment	2	6,511	7,665	9,302	600	600	-	-	636	681	735
Finance charges		279	220								
Bulk purchases	2	5,553	8,423	9,313	8,500	11,500	-	-	10,070	10,775	11,637
Other materials	8	2,793	646	1,262	6,587	5,677			8,065	8,010	6,843
Contracted services		547	1,051	1,165	1,600	1,600	-	-	1,696	1,815	1,960
Transfers and grants		-	-	-	-	-	-	-	-	-	-

Other expenditure	4, 5	21,424	26,396	25,190	29,952	28,584	-	-	31,643	33,858	36,567
Loss on disposal of PPE											
Total Expenditure		74,754	84,453	92,584	107,793	102,872	-	-	116,404	123,933	132,040
Surplus/(Deficit)		(20,884)	(3,968)	13,733	11,425	17,519	-	-	6,093	6,407	6,846
Transfers recognised - capital		23,794	30,067		28,330	32,325			34,477	37,680	39,883
Contributions recognised - capital	6	-	-	-	-	-	-	-	-	-	-
Contributed assets											
Surplus/(Deficit) after capital transfers & contributions		2,909	26,099	13,733	39,755	49,844	-	-	40,570	44,087	46,729
Taxation											
Surplus/(Deficit) after taxation		2,909	26,099	13,733	39,755	49,844	-	-	40,570	44,087	46,729
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		2,909	26,099	13,733	39,755	49,844	-	-	40,570	44,087	46,729
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		2,909	26,099	13,733	39,755	49,844	-	-	40,570	44,087	46,729

LIM351 Blouberg - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description R thousand	Ref 1	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<u>Capital Expenditure - Standard</u>											
<i>Governance and administration</i>											
Executive and council		740	1,958	-	3,235	2,498	-	-	2,180	5,207	1,652
Budget and treasury office					200	443			1,780	400	
Corporate services		740	1,958		3,035	2,055			5,207	1,652	
<i>Community and public safety</i>											
Community and social services		581	6,667	-	-	-	-	-	-	-	-
Sport and recreation		581	1,739								
Public safety			4,928								
Housing											

	Health											
	<i>Economic and environmental services</i>		4,695	9,820	-	29,100	34,918	-	-	31,900	-	-
	Planning and development					500	245					
	Road transport		4,695	9,820		28,600	34,673			31,900		
	Environmental protection											
	<i>Trading services</i>		9,372	4,018	-	6,830	10,202	-	-	5,885	1,900	5,700
	Electricity		9,372	4,018		6,830	10,202			5,885	1,900	5,700
	Water											
	Waste water management											
	Waste management											
	<i>Other</i>									600	300	
	Total Capital Expenditure - Standard	3	15,387	22,463	-	39,165	47,618	-	-	40,565	7,407	7,352
	<u>Funded by:</u>											
	National Government		14,067	13,838						31,900		
	Provincial Government											
	District Municipality									3,500		
	Other transfers and grants											
	Transfers recognised - capital	4	14,067	13,838	-	-	-	-	-	35,400	-	-
	Public contributions & donations	5										
	Borrowing	6	1,321	8,625						5,165	7,407	7,352
	Internally generated funds											
	Total Capital Funding	7	15,387	22,463	-	-	-	-	-	40,565	7,407	7,352

LIM351 Blouberg - Table A6 Budgeted Financial Position

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework			
		R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
ASSETS												
Current assets												
Cash		1,983	2,502	2,473	2,473	5,620			5,620			
Call investment deposits	1	3,772	4,442	4,166	4,166	4,000	-	-	-	-	-	
Consumer debtors	1	3,055	4,887	-	13,987	13,987	-	-	13,987	13,987	13,987	
Other debtors												
Current portion of long-term receivables												
Inventory	2	3,772	4,442									

Total current assets		12,582	16,273	6,639	20,626	23,606	-	-	19,606	13,987	13,987
Non current assets											
Long-term receivables											
Investments											
Investment property											
Investment in Associate											
Property, plant and equipment	3	140,875	-	-	39,755	49,829	-	-	40,566	7,407	7,352
Agricultural											
Biological											
Intangible											
Other non-current assets											
Total non current assets		140,875	-	-	39,755	49,829	-	-	40,566	7,407	7,352
TOTAL ASSETS		153,457	16,273	6,639	60,381	73,435	-	-	60,172	21,394	21,339
LIABILITIES											
Current liabilities											
Bank overdraft	1										
Borrowing	4	-	-	-	-	-	-	-	-	-	-
Consumer deposits											
Trade and other payables	4	39,277	16,722	18,707	18,707	28,836	-	-	-	-	-
Provisions											
Total current liabilities		39,277	16,722	18,707	18,707	28,836	-	-	-	-	-
Non current liabilities											
Borrowing		-	-	-	-	-	-	-	-	-	-
Provisions		-	-	-	-	-	-	-	-	-	-
Total non current liabilities		-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES		39,277	16,722	18,707	18,707	28,836	-	-	-	-	-
NET ASSETS	5	114,180	(449)	(12,068)	41,674	44,600	-	-	60,172	21,394	21,339
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		102,651	83,089	83,622	83,692	83,692	-	-	-	-	-
Reserves	4	-	-	-	-	-	-	-	-	-	-
Minorities' interests											
TOTAL COMMUNITY WEALTH/EQUITY	5	102,651	83,089	83,622	83,692	83,692	-	-	-	-	-

LIM351 Blouberg - Table A7 Budgeted Cash Flows

Description R thousand	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Ratepayers and other					34,188	34,837			29,065	30,434	32,496
Government - operating	1	42,782	41,035		83,703	84,703			93,209	99,593	105,869
Government - capital	1	18,264	17,426		29,207	32,325			34,477	37,680	39,883
Interest					450	850			473	496	521
Dividends											
Payments											
Suppliers and employees					107,543				116,139	123,801	131,754
Finance charges					250				265	132	286
Transfers and Grants	1										
NET CASH FROM/(USED) OPERATING ACTIVITIES		61,046	58,461	-	255,341	152,716	-	-	273,627	292,136	310,808
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE											
Decrease (Increase) in non-current debtors											
Decrease (increase) other non-current receivables											
Decrease (increase) in non-current investments											
Payments											
Capital assets			(28,256)						40,565	7,407	7,352
NET CASH FROM/(USED) INVESTING ACTIVITIES		-	(28,256)	-	-	-	-	-	40,565	7,407	7,352
CASH FLOWS FROM FINANCING ACTIVITIES											

Receipts											
Short term loans											
Borrowing long term/refinancing											
Increase (decrease) in consumer deposits											
Payments											
Repayment of borrowing											
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	-	-	-	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD		61,046	30,205	-	255,341	152,716	-	-	314,192	299,543	318,160
Cash/cash equivalents at the year begin:	2	61,046	91,251	91,251	255,341	152,716	-	-	314,192	314,192	613,735
Cash/cash equivalents at the year end:	2	61,046	91,251	91,251	255,341	152,716	-	-	314,192	613,735	931,895

LIM351 Blouberg - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description R thousand	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<u>Cash and investments available</u>											
Cash/cash equivalents at the year end	1	61,046	91,251	91,251	255,341	152,716	-	-	314,192	613,735	931,895
Other current investments > 90 days		(55,291)	(84,307)	(84,611)	(248,702)	(143,096)	-	-	(308,573)	(613,735)	(931,895)
Non current assets - Investments	1	-	-	-	-	-	-	-	-	-	-
Cash and investments available:		5,755	6,944	6,639	6,639	9,620	-	-	5,620	-	-
<u>Application of cash and investments</u>											
Unspent conditional transfers		12,114	16,722	18,707	18,707	28,836	-	-	-	-	-
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2										
Other working capital requirements	3	27,163	-	-	(13,987)	(13,987)	-	-	(14,108)	(14,071)	(13,987)
Other provisions											
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		39,277	16,722	18,707	4,720	14,849	-	-	(14,108)	(14,071)	(13,987)
Surplus(shortfall)		(33,523)	(9,778)	(12,068)	1,919	(5,229)	-	-	19,728	14,071	13,987

LIM351 Blouberg - Table A9 Asset Management

Description R thousand	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
CAPITAL EXPENDITURE										
Total New Assets	1	-	-	-	39,755	49,895	-	40,565	7,407	7,352
<i>Infrastructure - Road transport</i>		-	-	-	14,700	36,573	-	31,900	-	-
<i>Infrastructure - Electricity</i>		-	-	-	5,930	8,088	-	4,500	-	-
<i>Infrastructure - Water</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Sanitation</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Other</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure</i>		-	-	-	20,630	44,661	-	36,400	-	-
Community		-	-	-	6,300	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6	-	-	-	12,825	5,234	-	4,165	7,407	7,352
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
Total Renewal of Existing Assets	2	-	-	-	-	-	-	-	-	-
<i>Infrastructure - Road transport</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Electricity</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Water</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Sanitation</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Other</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure</i>		-	-	-	-	-	-	-	-	-
Community		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6	-	-	-	-	-	-	-	-	-
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-

<u>Total Capital Expenditure</u>	4	-	-	-	14,700	36,573	-	31,900	-	-
<i>Infrastructure - Road transport</i>		-	-	-	14,700	36,573	-	31,900	-	-
<i>Infrastructure - Electricity</i>		-	-	-	5,930	8,088	-	4,500	-	-
<i>Infrastructure - Water</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Sanitation</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Other</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure</i>		-	-	-	20,630	44,661	-	36,400	-	-
Community		-	-	-	6,300	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets		-	-	-	12,825	5,234	-	4,165	7,407	7,352
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class	2	-	-	-	39,755	49,895	-	40,565	7,407	7,352
ASSET REGISTER SUMMARY - PPE (WDV)	5	1,284	11,853	11,853	14,700	36,573	31,900	-	-	-
<i>Infrastructure - Road transport</i>		-	6,858	19,089	5,930	8,088	4,500	-	-	-
<i>Infrastructure - Electricity</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Water</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Sanitation</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Other</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure</i>		1,284	18,710	30,941	20,630	44,661	36,400	-	-	-
Community		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets		-	-	-	-	-	4,166	7,407	7,352	-
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	1,284	18,710	30,941	20,630	44,661	-	40,566	7,407	7,352
EXPENDITURE OTHER ITEMS										
<u>Depreciation & asset impairment</u>		6,511	7,665	9,302	600	600	-	636	681	735
<u>Repairs and Maintenance by Asset Class</u>	3	-	-	-	6,586	5,677	-	8,065	8,010	6,843
<i>Infrastructure - Road transport</i>		-	-	-	1,300	800	-	1,348	1,139	230
<i>Infrastructure - Electricity</i>		-	-	-	1,600	700	-	1,500	1,605	1,222
<i>Infrastructure - Water</i>		-	-	-	2,000	3,000	-	3,000	3,500	4,000

<i>Infrastructure - Sanitation</i>	-	-	-	-	-	-	-	-	-	-
<i>Infrastructure - Other</i>	-	-	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	4,900	4,500	-	5,848	6,244	5,453	
Community	-	-	-	-	-	-	-	-	-	
Heritage assets	-	-	-	-	-	-	-	-	-	
Investment properties	-	-	-	-	-	-	-	-	-	
Other assets	6, 7	-	-	1,686	1,177	-	2,217	1,766	1,390	
TOTAL EXPENDITURE OTHER ITEMS		6,511	7,665	9,302	7,186	6,277		8,701	8,691	7,578
<i>Renewal of Existing Assets as % of total capex</i>		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<i>Renewal of Existing Assets as % of deprecn"</i>		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<i>R&M as a % of PPE</i>		0.0%	0.0%	0.0%	16.6%	11.4%	0.0%	19.9%	108.1%	93.1%
<i>Renewal and R&M as a % of PPE</i>		0.0%	0.0%	0.0%	32.0%	13.0%	0.0%	20.0%	108.0%	93.0%

LIM351 Blouberg - Table A10 Basic service delivery measurement

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<u>Household service targets</u>	1									
<u>Water:</u>										
Piped water inside dwelling										
Piped water inside yard (but not in dwelling)	2									
Using public tap (at least min.service level)										
Other water supply (at least min.service level)	4									
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-

Using public tap (< min.service level)	3										
Other water supply (< min.service level)	4										
No water supply											
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-	-
Total number of households	5	-	-	-	-	-	-	-	-	-	-
<u>Sanitation/sewerage:</u>											
Flush toilet (connected to sewerage)											
Flush toilet (with septic tank)											
Chemical toilet											
Pit toilet (ventilated)											
Other toilet provisions (> min.service level)											
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-	-
Bucket toilet											
Other toilet provisions (< min.service level)											
No toilet provisions											
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-	-
Total number of households	5	-	-	-	-	-	-	-	-	-	-
<u>Energy:</u>											
Electricity (at least min.service level)		991	1,997	550	412				412		
Electricity - prepaid (min.service level)											
<i>Minimum Service Level and Above sub-total</i>		991	1,997	550	412	-	-	412	-	-	-
Electricity (< min.service level)											
Electricity - prepaid (< min. service level)											
Other energy sources											
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-	-
Total number of households	5	991	1,997	550	412	-	-	412	-	-	-
<u>Refuse:</u>											
Removed at least once a week	6	6	8	11	11	11	11	11	11	11	11
<i>Minimum Service Level and Above sub-total</i>		6	6	8	11	11	11	11	11	11	11
Removed less frequently than once a week											
Using communal refuse dump	6	6	8	11	11	11	11	11	11	11	11

Using own refuse dump										
Other rubbish disposal										
No rubbish disposal										
<i>Below Minimum Service Level sub-total</i>		6	6	8	11	11	11	11	11	11
Total number of households	5	12	12	16	22	22	22	22	22	22
<u>Households receiving Free Basic Service</u>	7									
Water (6 kilolitres per household per month)					19,177	19,177	19,177	19,177	19,177	19,177
Sanitation (free minimum level service)					-	-	-	-	-	-
Electricity/other energy (50kwh per household per month)					624	642	642	936	936	936
Refuse (removed at least once a week)					60	60	60	60	60	60
<u>Cost of Free Basic Services provided (R'000)</u>	8									
Water (6 kilolitres per household per month)					2,000	2,500	2,500			
Sanitation (free sanitation service)										
Electricity/other energy (50kwh per household per month)		500	500	500	1,550	583	618	583	618	855
Refuse (removed once a week)		122	122	122	129	137	145	137	145	154
Total cost of FBS provided (minimum social package)		622	622	622	3,679	3,220	3,263	720	763	1,009
<u>Highest level of free service provided</u>										
Property rates (R value threshold)					19,177	19,177	19,177	19,177	19,177	19,177
Water (kilolitres per household per month)										
Sanitation (kilolitres per household per month)					11,332	11,449	11,449	11,449	11,449	11,449
Sanitation (Rand per household per month)										
Electricity (kwh per household per month)										
Refuse (average litres per week)										
<u>Revenue cost of free services provided (R'000)</u>	9									
Property rates (R15 000 threshold rebate)		15	35	35	35	35	35	37	37	37
Property rates (other exemptions, reductions and rebates)										
Water										
Sanitation										
Electricity/other energy		500	500	500	1,550	583	618	583	618	855
Refuse					129	137	145	137	145	154

		122	122							
Municipal Housing - rental rebates	6									
Housing - top structure subsidies										
Other										
Total revenue cost of free services provided (total social package)		637	657	657	1,714	755	798	757	800	1,046

PART 2 – SUPPORTING DOCUMENTATION

2.1 Overview of annual budget process

Section **21(1)(b)** of the Municipal Finance Management Act (MFMA) (no. 56 of 2003) generally echoes Section **28(1)** of the Municipal Systems Act (MSA) (no. 32 of 2000) by prescribing that the Mayor of the Municipality must at least 10 months before the commencement of the financial year, table in the Council a time schedule outlining key deadlines for the preparations, tabling and approval of the annual budget and also the review of the Integrated Development Plan.

The integrated development plan (IDP) annual revision allows the municipality to expand upon or refine plans and strategies to include additional issues and to ensure that these plans and strategies inform institutional and financial planning through the budget process.

Through the Public participation process it was reconfirmed that the municipality must pull up on repairs and maintenance and other capital projects.

The budget responds to needs outlined in the IDP as a five year strategic document developed in consultation with the communities. Internally, departments outline their strategic programme of action propose their budgetary needs and priorities there in line with the available funds.

To achieve the above, the IDP revision process plan as well as the budget process timetable were considered and approved by Council in 28 July 2011.

Below is the schedule for the IDP/Budget process for the 2012/2013 Financial Year as adopted by Council.

IDP/BUDGET REVIEW PROCESS PLAN 2012/2013

KEY PROGRAMMES	ACTIVITY	RESPONSIBLE COMMITTEE/PERSON	TIMELINES
PROCESS PLAN	SUBMISSION OF DRAFT PROCESS PLAN TO COUNCIL FOR APPROVAL	MAYOR	28 July 2011
ANNUAL FINANCIAL	SUBMISSION OF	CFO	30 AUGUST 2011

STATEMENTS	ANNUAL FINANCIAL STATEMENTS TO AG AND TREASURY		
ANNUAL PERFORMANCE REPORT	SUBMISSION OF ANNUAL PERFORMANCE REPORT TO A.G AND DLGH	IDP MANAGER	30 AUGUST 2011
IDP/BUDGET STEERING COMMITTEE MEETING	FIRST QUARTER STEERING COMMITTEE MEETING	IDP MANAGER	05 October 2011
INSTITUTIONAL PERFORMANCE REVIEW SESSIONS	FIRST QUARTER PERFORMANCE REVIEW SESSION	MUNICIPAL MANAGER	13-14 October 2011
	IDP/BUDGET CLUSTER CONSULTATIONS	MAYOR/EXCO	1-8 DECEMBER 2011
	SECOND QUARTER STEERING COMMITTEE MEETING	IDP MANAGER	10 JANUARY 2012
	SECOND QUARTER PERFORMANCE REVIEW SESSION	MUNICIPAL MANAGER	12-13 JANUARY 2012
	THIRD QUARTER STEERING COMMITTEE MEETING	IDP MANAGER	04 APRIL 2012
	THIRD QUARTER PERFORMANCE REVIEW SESSION	MUNICIPAL MANAGER	12-13 APRIL 2012
	FOURTH QUARTER STEERING COMMITTEE MEETING	IDP MANAGER	04 JULY 2012

	FOURTH QUARTER PERFORMANCE REVIEW SESSION	MUNICIPAL MANAGER	12-13 JULY 2012
ANNUAL REPORT	TABLING OF DRAFT ANNUAL REPORT TO COUNCIL 2010/2011	MAYOR	27 JANUARY 2012
SECTION 72 REPORT	TABLING OF THE SECTION 72 REPORT TO COUNCIL	MAYOR	27 JANUARY 2012
ADJUSTMENT BUDGET	TABLING OF THE ADJUSTMENT BUDGET	MAYOR	27 JANUARY 2012
FIRST DRAFT IDP/BUDGET 2012/2013	TABLING OF FIRST DRAFT IDP/BUDGET 2012/2013	MAYOR	27 JANUARY 2012
IDP/BUDGET PUBLIC CONSULTATION	MEETING WITH TRADITIONAL AUTHORITIES	MAYOR	07 FEBRUARY 2012
	IDP REPRESENTATIVES FORUM	MAYOR/EXCO	10 FEBRUARY 2012
	CLUSTER A CONSULTATIVE MEETING	MAYOR/EXCO	14 FEBRUARY 2012
	CLUSTER B CONSULTATIVE MEETING	MAYOR/EXCO	17 FEBRUARY 2012
	CLUSTER C CONSULTATIVE MEETING	MAYOR/EXCO	19 FEBRUARY 2012
	CLUSTER D CONSULTATIVE MEETING	MAYOR/EXCO	22 FEBRUARY 2012

	CLUSTER E CONSULTATIVE MEETING	MAYOR/EXCO	24 FEBRUARY 2012
	CLUSTER F CONSULTATIVE MEETING	MAYOR/EXCO	28 FEBRUARY 2012
ANNUAL REPORT PUBLIC CONSULTATIONS	CLUSTER A CONSULTATIVE MEETING	MPAC	06 MARCH 2012
	CLUSTER B CONSULTATIVE MEETING	MPAC	10 MARCH 2012
	STAKE HOLDER CONSULTATIVE MEETING	MPAC	13 MARCH 2012
APPROVAL OF ANNUAL REPORT	TABLING OF ANNUAL REPORT TO COUNCIL	MPAC	29 MARCH 2012
APPROVAL OF DRAFT IDP/BUDGET 2012/2013	TABLING OF THE DRAFT IDP/BUDGET 2012/2013 TO COUNCIL	MAYOR	29 MARCH 2012
SUBMISSION OF OVERSIGHT REPORT TO MEC DLGH	SUBMISSION OF OVERSIGHT REPORT TO MEC (DLGH)	MUNICIPAL MANAGER	17 APRIL 2012
SUBMISSION OF DRAFT IDP/BUDGET 2012/2013 TO MEC AND TREASURY	SUBMISSION OF DRAFT IDP/BUDGET TO MEC AND TREASURY	MUNICIPAL MANAGER	17 APRIL 2012
IDP/BUDGET REPRESENTATIVES FORUM	MEETING STAKE HOLDERS AFTER CLUSTER MEETINGS	MAYOR	24 APRIL 2012
IDP CLUSTER MEETINGS	MEETING WITH CLUSTER A	MAYOR	03 MAY 2012
STEERING COMMITTEE	IDP/BUDGET STEERING COMMITTEE MEETING	MUNICIPAL MANAGER	16 MAY 2012

	TO FINALISE IDP/BUDGET 2012/2013		
APPROVAL OF IDP/BUDGET 2012/2013	IDP/BUDGET 2012/2013 IS TABLED TO COUNCIL FOR APPROVAL	MAYOR	29 MAY 2012
SUBMISSION OF IDP/BUDGET	FINAL IDP/BUDGET IS SUBMITTED TO MEC (DLGH)	MUNICIPAL MANAGER	20 JUNE 2012
APPROVAL OF THE SDBIP	SDBIP IS SUBMITTED TO THE MAYOR FOR APPROVAL	MUNICIPAL MANAGER	17 JUNE 2012
SUBMISSION OF SDBIP	SDBIP IS SUBMITTED TO MEC (DLGH)	MUNICIPAL MANAGER	20 JUNE 2012
PERFORMANCE AGREEMENTS AND PLANS	MUNICIPAL MANAGER SIGNS WITH MAYOR SECTION 57 MANAGERS SIGN WITH MUNICIPAL MANAGER UNIT MANAGERS SIGN WITH DEPARTMENTAL HEADS OFFICERS SIGN WITH UNIT MANAGERS	MAYOR MUNICIPAL MANAGER SECTION 57 MANAGERS UNIT MANAGERS	25 JUNE 2012 26 JUNE 2012 27 JUNE 2012 28 JUNE 2012
SUBMISSION OF PERFORMANCE AGREEMENTS	PERFORMANCE AGREEEMENTS OF THE MUNICIPAL MANAGER AND SECTION 57 MANAGERS ARE SUBMITTED TO MEC (DLGH)	MUNICIPAL MANAGER	29 JUNE 2012

2.2 Overview of alignment of annual budget with integrated development plan

The municipality proposed to shift priorities number five which is Energy to number eight (institution development and financial sustainability) as we are almost done with electrifying villages, currently we are left with extensions.

The annual budget is aligned to the main strategic goals and objectives, which are as follows:

LIM351 Blouberg - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective R thousand	Goal	Goal Code	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Electricity : Indigent Support	Poverty alleviation				500	2,000	2,000			2,120	2,226	2,337
Waste : Indigent Support	Poverty alleviation				1,900	500	500			530	557	584
Property Services	Service Delivery				12,640	200	200			212	223	234
Road Infrastructure Development	Service Delivery				21,182	28,600	34,673			36,753	38,591	40,521
Electricity Infrastructure Development	Service Delivery				7,890	6,830	10,202			10,814	1,900	1,995
Local Economic Development	Economic Growth & Development				1,502	790	790			837	879	923
Sustainable & Economical Monetary Management	Financial Viability				85,287	108,628	104,351			105,707	123,644	132,174
Allocations to other priorities				2								
Total Revenue (excluding capital transfers and contributions)			1	-	-	130,900	147,549	152,716	-	156,974	168,019	178,768

2.3 Measurable performance objectives and indicators

MUNICIPALITY'S BROAD OBJECTIVES

The Municipality's strategies seek to achieve the following broad objectives:

To deliver basic services to communities in a sustainable manner in the quest to create a better life for all,

To create an environment for local economic growth and job creation, focusing on the competitive advantages of the Municipality.

To provide responsible and accountable political and administrative leadership to local communities,

To mobilize the broadest section of the local communities behind the Municipality's endeavors to develop communities with other government departments, public institutions, private sector, NGO's and CBO's as the Municipality's critical partners.

Blouberg Local Municipality have strategies meeting to monitor implementation of SDBIP. The development strategies are the product of the strategic planning session. The actual strategies detailed in perspective below orients towards the achievement of the strategic priorities, objectives and outcomes as shown in the IDP. The following are Key Performance Areas (KPAs) / respective output – the overarching purpose is to reconfigure the municipal growth economy and creating jobs.

A summary of the levels of development across the municipal area; and

Key development issues emerging from the community needs trends and SWOT analyses.

This analysis is based on existing policy documents and inputs from members of the community, sector departments and parastatals, internal documents and reports, and will be undertaken in the following areas:

Socio-economic

Spatial and Environmental

Infrastructure

Community needs

Institutional

The purpose of undertaking a municipal *status quo* analysis is to ensure that planning decisions are based on people's priority needs, knowledge on available and accessible resources; as well as proper information and the understanding of the dynamics influencing development in the Municipality. Blouberg Municipality is however challenged with up to date baseline information that addresses the current service levels in different development categories. However, the latest information from Statistics South Africa's Community Survey of 2007 has been the main source, coupled with empirical data from community based planning programme and the administrative records at the Municipality's disposal.

The following sources were utilized to compile the situational analysis:

Departmental Business Plans and data from various municipal departments;

Information compiled from needs collected from communities through the participation processes like Public Participation, outreach and community based planning programmes;

Bi-monthly ward committees meetings;

The annual ward committees' conference and 1ST Water Summit (2010), as well as the first councillors' Lekgotla;

Global Insight database

Inhouse IDP Research

Blouberg Local Municipality is situated towards the far northern part of the Capricorn District, bordered by Aganang on the south, Molemole on the south-west, Makhado on the north-east, Lephalale on the north-west, with Mogalakwena on the south-west and Musina on the north. As per the new Demarcations Board report (2011), the Municipality covers an area of about 9,248.44km² (this includes the newly incorporated areas). The total population is estimated at 194 119 with the total number of households at 35 598. Average house hold size is 5.72 .

Key Challenges and Opportunities

Blouberg Local Municipality experiences challenges in the area of high level of unemployment and high illiteracy rate. There is huge infrastructure backlog in terms of water, roads, sanitation, education, health and recreational facilities.

Economic Opportunities

The major economic sectors or sources are agriculture, mining and tourism. There are mining prospects at Dalmyn, Windhoek-Papegaai, Silvermyn; platinum prospects and Towerfontein gold to complement Venetia mine. In terms of tourism the Municipality houses one of the six kings in the province in King Malebogo; Maleboho and Blouberg Nature Reserves and

Mapungubwe heritage sites. The Municipality's proximity to Lephalale, Botswana and Zimbabwe serves to boost the local economy. It boasts three border posts i.e. Platjan, Zanzibar and Groblersbrug.

2.4 Overview of Budget Related policy

The purpose of budget-related and financial policies is to provide a sound environment to manage the financial affairs of the municipality. The following are key budget relating policies:

- **Tariff Policy** – the policy prescribes the procedures for calculating tariffs. This policy is required in terms of Section 74 of the Local Government Municipal Systems Act, Act 22 of 2000.
- **Indigent Support Policy** – to provide access to and regulate free basic services to all indigent households.
- **Credit Control and Debt Collection Policy** – to provide for credit and debt collection procedures and mechanisms to ensure that all consumers pay for the services that are supplied.
- **Budget Policy** – this policy set out the principles which must be followed in preparing a medium term revenue and expenditure framework budget. It further ensures that the budget reflects the strategic outcomes embodied in the IDP and related strategic policies.
- **Investment Policy** – this policy was compiled in accordance with the Municipal Investment Regulations and ensures that cash resources are managed in the most efficient and effective manner possible.
- **Asset Management Policy** – the objective of the policy is to prescribe the accounting and administrative procedures relating to property, plant and equipment (assets).
- **Supply Chain Management Policy** – this policy is developed in terms of Section 111 of the Municipal Finance Management Act, Act 56 of 2003. The principles of this policy is to give effect to a fair, equitable, transparent, competitive and cost-effective system for the procuring of goods and services, disposing of goods and selecting of contractors in the provision of municipal services.
- **Cash management policy**- to ensure that there is a proper cash flow management and control.

The following policies were reviewed

- Indigent support policy-The threshold increased to R 2,400.00
- Tariff Policy-Rates increased by 5%

2.5 Overview of Budget assumptions

Circular 58 of the National Treasury advice municipalities to develop credible budget for 2012/13. The operating expenses are rising annually; the budget is considering various ways of reducing recurring expenditure by promoting the green economy and monitoring our austerity measures. Municipalities must pay special attention to controlling unnecessary spending on non-essential activities.

The following assumptions were used in compiling the budget;

- ❖ Ensuring that expenditure is aligned to revenue and that the municipality has sufficient cash to finance the expenditure.
- ❖ Ensure that the municipality avoids borrowings.
- ❖ Ensure that the budget respond to priorities enlisted in the IDP.
- ❖ Review of all programmes and cost centers to minimise wastage.
- ❖ Reprioritisation of expenditure programmes to curb the growing personnel and operating expenditure.
- ❖ Ensure that services are cost reflective, affordable and sustainable.
- ❖ Ensure that realistic revenue targets are set based on trends.

2.6 Overview of budget funding

The funding sources are as follows:

2012/2013

National Government

-Municipal Infrastructure Grant R30,977,000

-Department of Energy R3,500,000and R 3,000,000 from Capricorn district municipality

-Equitable Shares R 87,909,000

-Finance Management Grant R 1,500,000

-Municipal System Management Grant R 800,000

Own Revenue R 29,282,540

2.6 The following table shows the Expenditure on allocations and grant programmes

LIM351 Blouberg - Supporting Table SA18 Transfers and grant receipts

Description R thousand	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
RECEIPTS:	1, 2									
- <u>Operating Transfers and Grants</u>										
National Government:										
Local Government Equitable Share		-	51,236	-	81,703	-	-	90,209	96,093	101,869
Municipal Systems Improvement			49,268		79,413			87,909	93,693	99,369
Finance Management			953		790			800	900	1,000
District Municipality:			1,015		1,500			1,500	1,500	1,500
<i>[insert description]</i>		-	-	-	3,000	3,000	-	3,000	3,500	4,000
Total Operating Transfers and Grants	5	-	51,236	-	84,703	3,000	-	93,209	99,593	105,869
Capital Transfers and Grants										
National Government:										
Municipal Infrastructure Grant (MIG)		-	25,057	-	28,477	28,477	-	34,477	37,680	39,883
INEP			18,728		25,477	25,477		30,977	32,680	34,383
Provincial Government:			6,329		3,000	3,000		3,500	5,000	5,500
District Municipality:			-	-	-	-	-	-	-	-
<i>Capricorn district</i>		-	5,010	-	730	730	-	-	-	-
Total Capital Transfers and Grants	5	-	30,067	-	29,207	29,207	-	34,477	37,680	39,883
TOTAL RECEIPTS OF TRANSFERS & GRANTS		-	81,303	-	113,910	32,207	-	127,686	137,273	145,752

2.7 Allocation and grant made by the municipality

There is no grant made by the municipality.

2.8 The following table shows the Councillor and board member allowances and employers benefits.

LIM351 Blouberg - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum			1.					2.
<u>Councillors</u>	3							
Speaker	4	1	308,395	46,259	179,120			533,774
Chief Whip		1	289,120	43,368	169,161			501,649
Executive Mayor		1	385,494	57,824	218,954			662,272
Deputy Executive Mayor								-
Executive Committee		7	1,666,468	169,671	810,789			2,646,928
Total for all other councillors		30	5,034,305	220,417	2,357,009			7,611,731
Total Councillors	8	40	7,683,782	537,539	3,735,033			11,956,354
<u>Senior Managers of the Municipality</u>	5							
Municipal Manager (MM)			568,864	125,150	254,664			948,678
Chief Finance Officer			480,000	105,600	214,400			800,000
Director - Economic and Development			454,661	100,026	203,083			757,770
Director - Technical & Infrastructure			454,661	100,026	203,083			757,770
Director- Health, Safety & Social Issues			454,661	100,026	203,083			757,770
Director - Corporate & Human Resources			454,661	100,026	203,083			757,770
Total Senior Managers of the Municipality	8	-	2,867,508	630,854	1,281,396	-		4,779,758
Total for municipal entities	8	-	-	-	-	-		-

TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION		40	10,551,290	1,168,393	5,016,429	-		16,736,112
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2.9 The following table shows the monthly targets for revenue and expenditure and cash flow.

LIM351 Blouberg - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description R thousand	Ref	Budget Year 2012/13												M Bud 2
		July	August	Sept.	October	November	December	January	February	March	April	May	June	
Revenue By Source														
Property rates	-	181	7,200	181	181	181	181	181	181	181	181	181	162	-
Property rates - penalties & collection charges														
Service charges - electricity revenue		1,000	800	650	600	550	750	650	600	600	800	900	872	
Service charges - water revenue		76	76	76	76	76	76	76	76	76	76	76	76	
Service charges - sanitation revenue		38	38	38	38	38	38	38	38	38	38	38	38	
Service charges - refuse revenue		28	28	28	28	28	28	28	28	28	28	28	28	
Service charges - other														
Rental of facilities and equipment		13	14	15	14	14	15	13	14	13	14	13	16	
Interest earned - external investments		20	25	15	22	120	15	60	10	25	12	135	14	
Interest earned - outstanding debtors		32	32	32	32	32	32	32	32	32	32	32	32	
Dividends received														
Fines		76	76	76	76	76	76	76	76	76	76	76	76	
Licences and permits		239	239	239	239	239	239	239	239	239	239	239	239	
Agency services														
Transfers recognised - operational		34,300,000	-	-	-	-	25,000,000	-	-	15,000,000			18,909	
Other revenue		403	403	403	403	403	403	403	403	403	403	403	403	

Gains on disposal of PPE														-
Total Revenue (excluding capital transfers and contributions)		36,406	8,931	1,753	1,709	1,757	26,853	1,796	1,697	16,711	1,899	2,121	20,865	
<u>Expenditure By Type</u>														
Employee related costs		4,300,000	4,300,000	4,300,000	4,382,333	4,382,333	4,382,333	4,382,333	4,382,333	4,382,333	4,382,333	4,382,333	4,629	
Remuneration of councillors		975,500	975,500	975,500	975,500	975,500	975,500	975,500	975,500	975,500	975,500	975,500	975	
Debt impairment		-	-	-	-	-	-	-	-	-	-	-	-	
Depreciation & asset impairment		-	-	-	-	-	-	-	-	-	-	-	636	
Finance charges		-	-	-	-	-	-	-	-	-	-	-	-	
Bulk purchases		1,000,000	900,000	800,000	800,000	700,000	900,000	800,000	800,000	700,000	800,000	950,000	920	
Other materials		672,071	672,071	672,071	672,071	672,071	672,071	672,071	672,071	672,071	672,071	672,071	672	
Contracted services		141,333	141,333	141,333	141,333	141,333	141,333	141,333	141,333	141,333	141,333	141,333	141	
Transfers and grants		-	-	-	-	-	-	-	-	-	-	-	-	
Other expenditure		1,636,917	636,917	2,636,917	2,636,917	2,636,917	2,636,917	1,780,000	2,200,000	2,600,000	2,800,000	3,250,000	6,191	
Loss on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	
Total Expenditure		8,726	7,626	9,526	9,608	9,508	9,708	8,751	9,171	9,471	9,771	10,371	14,166	
Surplus/(Deficit)		27,680	1,305	(7,773)	(7,899)	(7,751)	17,145	(6,955)	(7,474)	7,240	(7,872)	(8,250)	6,699	
Transfers recognised - capital		9,253	3,500	-	-	10,111	-	-	11,613	-	-	-	-	
Contributions recognised - capital		-	-	-	-	-	-	-	-	-	-	-	-	
Contributed assets		-	-	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit) after capital transfers & contributions		36,933	4,805	(7,773)	(7,899)	2,360	17,145	(6,955)	4,139	7,240	(7,872)	(8,250)	6,699	
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit)	1	36,933	4,805	(7,773)	(7,899)	2,360	17,145	(6,955)	4,139	7,240	(7,872)	(8,250)	6,699	

2.10 The following table shows the service delivery budget implementation plan internal department.

LIM351 Blouberg - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description R thousand	Ref	Budget Year 2012/13												Medium Budget Year 2012/13
		July	August	Sept.	October	November	December	January	February	March	April	May	June	
Revenue by Vote	-													
Vote 1 - Executive and Council		-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Budget and Treasury		31,756	7,281	388	239	357	25,253	296	227	15,261	249	371	18,403	100,08
Vote 3 - Corporate services		52	52	52	52	52	52	52	52	52	52	52	52	62
Vote 4 - community services		-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - Waste management		39	39	39	39	39	39	39	39	39	39	39	39	46
Vote 6 - Public safety		315	315	315	315	315	315	315	315	315	315	315	315	3,77
Vote 7 - Technical Admin and Electrical		1,000	4,300	650	600	550	750	650	600	600	800	900	877	12,27
Vote 8 - Water		865	115	115	115	115	865	115	115	865	115	115	865	4,37
Vote 9 - Roads Services		9,253	-	-	-	10,111	-	-	11,613	-	-	-	-	30,97
Vote 10 - Economic planning and Development		1,091	291	291	291	291	291	291	291	291	291	291	390	4,39
Vote 11 - [NAME OF VOTE 11]													-	-
Vote 12 - [NAME OF VOTE 12]													-	-
Vote 13 - [NAME OF VOTE 13]													-	-
Vote 14 - [NAME OF VOTE 14]													-	-
Vote 15 - [NAME OF VOTE 15]													-	-
Total Revenue by Vote		44,371	12,393	1,850	1,651	11,830	27,565	1,758	13,252	17,423	1,861	2,083	20,941	156,97
Expenditure by Vote to be appropriated	-													
Vote 1 - Executive and Council		1,979	1,979	1,979	1,979	1,979	1,979	1,979	1,979	1,979	1,979	1,979	1,979	23,75
Vote 2 - Budget and Treasury		1,132	1,132	1,132	1,132	1,132	1,132	1,132	1,132	1,132	1,132	1,132	1,132	13,58
Vote 3 - Corporate services		1,988	1,988	1,988	1,988	1,988	1,988	1,988	1,988	1,988	1,988	1,988	1,988	23,85
Vote 4 - community services		773	773	773	773	773	773	773	773	773	773	773	773	9,27
Vote 5 - Waste management		37	37	37	37	37	37	37	37	37	37	37	37	44

Vote 6 - Public safety		541	541	541	541	541	541	541	541	541	541	541	540	6,480
Vote 7 - Technical Admin and Electrical		1,469	1,469	1,469	1,469	1,469	1,469	1,469	1,469	1,469	1,469	1,469	1,469	17,633
Vote 8 - Water		433	433	433	433	433	433	433	433	433	433	433	433	5,192
Vote 9 - Roads Services		341	341	341	341	341	341	341	341	341	341	341	341	4,093
Vote 10 - Economic planning and Development		1,007	1,007	1,007	1,007	1,007	1,007	1,007	1,007	1,007	1,007	1,007	1,007	12,088
Vote 11 - [NAME OF VOTE 11]													-	-
Vote 12 - [NAME OF VOTE 12]													-	-
Vote 13 - [NAME OF VOTE 13]													-	-
Vote 14 - [NAME OF VOTE 14]													-	-
Vote 15 - [NAME OF VOTE 15]													-	-
Total Expenditure by Vote		9,700	9,700	9,700	9,700	9,700	9,700	9,700	9,700	9,700	9,700	9,700	9,700	116,400
Surplus/(Deficit) before assoc.		34,670	2,692	(7,851)	(8,050)	2,129	17,864	(7,943)	3,551	7,722	(7,840)	(7,618)	11,241	40,570
Taxation													-	-
Attributable to minorities													-	-
Share of surplus/ (deficit) of associate													-	-
Surplus/(Deficit)	1	34,670	2,692	(7,851)	(8,050)	2,129	17,864	(7,943)	3,551	7,722	(7,840)	(7,618)	11,241	40,570

2.11 Capital expenditure details

Description	Budget Year
	2012/13
ELECTRIFICATION : WITTEN EXTENTIONS PHASE1	3,500,000
ELECTRIFICATION WITTEN EXTENTIONS	1,000,000
DRIEKOPIES CRECHE	2,000,000
SENWABARWARNA TRAFFIC STATION : PHASE 2	7,400,000
INDERMARK CEMETERY	1,000,000
SENWABARWANA INTERNAL STREETS PHASE 1	7,000,000
RAWESHI MULTI- PURPOSE CENTRE	6,000,000
GA-HLAKO CRECHE	2,000,000
BURGERREGHT CRECHE	2,000,000
ELDORADO SPORTS COMPLEX PHASE 3	4,500,000
OTHER ASSETS	4,164,752

Legislation compliance status

Every municipality is required by Acts to develop and adopt its Budget through the legal framework provided. The municipality has followed the legislation in order to comply:

Municipal Finance management Act

National Treasury Circulars and regulation

Other supporting documents

IDP: attached as Annexure A

Budget related policy: attached as Annexure B

2.12 Municipal manager 's quality certification.

Quality certification attached as Annexure C